# Return Models Valuation Multiples For Non-Banks 

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In this white paper we will develop the mathematics for valuation multiples for non-banks using the return model discussed in previous sections. To that end we will work through the following hypothetical problem...

## Our Hypothetical Problem

The table below presents ABC Company's go-forward model assumptions...
Table 1: Model Parameters

| Symbol | Description | Balance |
| :---: | :--- | ---: |
| $R_{0}$ | Annualized operating revenue at time zero | 800,000 |
| $\theta$ | Ratio of operating assets to annualized operating revenue | 1.2500 |
| $\pi$ | Continuous-time after-tax return on assets | 0.1450 |
| $\mu$ | Continuous-time revenue growth rate | 0.0500 |
| $\kappa$ | Continuous-time weighted-average cost of capital | 0.1000 |

We are tasked with answering the following questions:
Question 1: What is ABC Company's enterprise value as a multiple of operating revenue?
Question 2: What is ABC Company's enterprise value as a multiple of operating assets?
Question 3: What is ABC Company's enterprise value as a multiple of earnings?
Question 4: Why is mean-reversion relevant to ABC Company?

## Building Our Model

We will define the variable $R_{t}$ to be annualized operating revenue at time $t$ and the variable $\mu$ to be the continuoustime revenue growth rate. Using the model parameters in Table 1 above, the equation for annualized revenue is...

$$
\begin{equation*}
R_{t}=R_{0} \operatorname{Exp}\{\mu t\} \tag{1}
\end{equation*}
$$

We will define the variable $A_{t}$ to be total operating assets at time $t$ and the variable $\theta$ to be the ratio of operating assets to annualized operating revenue. Using Equation (1) above and the model parameters in Table 1 above, the equation for assets is...

$$
\begin{equation*}
A_{t}=\theta R_{t}=\theta R_{0} \operatorname{Exp}\{\mu t\} \tag{2}
\end{equation*}
$$

The equation for the derivative of Equation (2) above with respect to time is...

$$
\begin{equation*}
\frac{\delta}{\delta t} A_{t}=\mu \theta R_{0} \operatorname{Exp}\{\mu t\} \ldots \text { such that... } \delta A_{t}=\mu \theta R_{0} \operatorname{Exp}\{\mu t\} \delta t \tag{3}
\end{equation*}
$$

We will define the variable $N_{t}$ to be annualized after-tax net income at time $t$ and the variable $\pi$ to be the after-tax return on assets. Using Equation (2) above, the equation for annualized net income is...

$$
\begin{equation*}
N_{t}=\pi A_{t}=\pi \theta R_{t}=\pi \theta R_{0} \operatorname{Exp}\{\mu t\} \ldots \text { where } \ldots N_{0}=\pi \theta R_{0} \tag{4}
\end{equation*}
$$

We will define the variable $V_{0}$ to be enterprise value at time zero and the variable $\kappa$ to be the continuous-time discount rate. We will define cash flow to be net income (profitability) minus the change in assets (investment). Using Equations (3) and (4) above, the equation for enterprise value is...

$$
\begin{equation*}
V_{0}=\int_{0}^{\infty}\left(N_{t} \delta t-\delta A_{t}\right) \operatorname{Exp}\{-\kappa t\} \delta t \tag{5}
\end{equation*}
$$

Using Equations (3) and (4) above, we can rewrite Equation (5) above as...

$$
\begin{align*}
V_{0} & =\int_{0}^{\infty}\left(\pi \theta R_{0} \operatorname{Exp}\{\mu t\}-\mu \theta R_{0} \operatorname{Exp}\{\mu t\}\right) \operatorname{Exp}\{-\kappa t\} \delta t \\
& =\theta R_{0} \int_{0}^{\infty}(\pi-\mu) \operatorname{Exp}\{\mu t\} \operatorname{Exp}\{-\kappa t\} \delta t \\
& =\theta(\pi-\mu) R_{0} \int_{0}^{\infty} \operatorname{Exp}\{(\kappa-\mu) t\} \delta t \tag{6}
\end{align*}
$$

The solution to Equation (6) above is...

$$
\begin{align*}
V_{0} & =\theta\left(\frac{\pi-\mu}{\mu-\kappa}\right) R_{0}(\operatorname{Exp}\{(\kappa-\mu) \times \infty\}-\operatorname{Exp}\{(\kappa-\mu) \times 0\}) \\
& =\theta\left(\frac{\pi-\mu}{\mu-\kappa}\right) R_{0}(0-1) \\
& =\theta\left(\frac{\pi-\mu}{\kappa-\mu}\right) R_{0} \tag{7}
\end{align*}
$$

Using Equations (1), (2), and (4) above, we can rewrite Equation (7) above as...

$$
\begin{equation*}
V_{0}=\theta\left(\frac{\pi-\mu}{\kappa-\mu}\right) R_{0}=\left(\frac{\pi-\mu}{\kappa-\mu}\right) A_{0}=\frac{1}{\pi}\left(\frac{\pi-\mu}{\kappa-\mu}\right) N_{0} \tag{8}
\end{equation*}
$$

Using Equation (8) above, our three enterprise value valuation multiples are...

$$
\begin{equation*}
\text { Assets }=\frac{\pi-\mu}{\kappa-\mu} \ldots \text { and... Revenue }=\frac{\theta(\pi-\mu)}{\kappa-\mu} \ldots \text { and } . . . \text { Earnings }=\frac{1}{\pi}\left(\frac{\pi-\mu}{\kappa-\mu}\right) \tag{9}
\end{equation*}
$$

## Answers To Our Hypothetical Problem

Question 1: What is ABC Company's enterprise value as a multiple of operating revenue?
Using Equation (9) above and the data in Table 1 above, our valuation multiple as a function of annualized revenue is...

$$
\begin{equation*}
\text { Multiple of annualized operating revenue }=\frac{\theta(\pi-\mu)}{\kappa-\mu}=\frac{1.2500 \times(0.1450-0.0500)}{0.1000-0.0500}=2.3750 \tag{10}
\end{equation*}
$$

Using Equation (10) above, the equation for enterprise value as a function of operating revenue is...

$$
\begin{equation*}
V_{0}=2.3750 \times 800,000=1,900,000 \ldots \text { where } \ldots \text { Revenue }=R_{0}=800,000 \tag{11}
\end{equation*}
$$

Question 2: What is ABC Company's enterprise value as a multiple of operating assets?
Using Equation (9) above and the data in Table 1 above, our valuation multiple as a function of operating assets is...

$$
\begin{equation*}
\text { Multiple of operating assets }=\frac{\pi-\mu}{\kappa-\mu}=\frac{0.1450-0.0500}{0.1000-0.0500}=1.9000 \tag{12}
\end{equation*}
$$

Using Equation (12) above, the equation for enterprise value as a function of operating assets is...

$$
\begin{equation*}
V_{0}=1.9000 \times 1,000,000=1,900,000 \ldots \text { where } \ldots \text { Assets }=\theta R_{0}=1.2500 \times 800,000=1,000,000 \tag{13}
\end{equation*}
$$

Question 3: What is ABC Company's enterprise value as a multiple of earnings? Using Equation (9) above and the data in Table 1 above, our valuation multiple as a function of earnings is...

$$
\begin{equation*}
\text { Multiple of annualized earnings }=\frac{1}{\pi}\left(\frac{\pi-\mu}{\kappa-\mu}\right)=\frac{1}{0.1450} \times \frac{0.1450-0.0500}{0.1000-0.0500}=13.1034 \tag{14}
\end{equation*}
$$

Using Equation (14) above, the equation for enterprise value as a function of annualized earnings is...

$$
\begin{equation*}
V_{0}=13.1034 \times 145,000=1,900,000 \ldots \text { where } \ldots \text { Earnings }=\pi \theta R_{0}=0.1450 \times 1.2500 \times 800,000=145,000 \tag{15}
\end{equation*}
$$

Question 4: Why is mean-reversion relevant to ABC Company?
ABC Company's return on assets is $14.50 \%$ and its weighted-average cost of capital is $10.00 \%$. In the analysis above we are assuming that the return on assets and cost of capital are static in perpetuity. In competitive economies the return on assets should mean-revert to the cost of capital over time. We are assuming that this mean reversion never happens. Note that if ABC Company's return on assets equaled its cost of capital then enterprise value would decrease from $\$ 1,900,000$ to $\$ 1,000,000$.

